GULF COAST REGION OFFICE

Subject: Recommendation Letter for MADERO Engineers & Architects.

To Whom It May Concern:

It gives me great satisfaction to recommend MADERO Engineers & Architects professional services. They were instrumental in the planning, engineering, design, construction, energization, and commissioning of various successful projects related to transmission substations and transmission lines for our company in the Texas City area.

MADERO's responsibilities included but were not limited to Construction Project Management services; preparation of construction documents, such as: specifications; materials list; drawings; preparation of bid documents; solicit and manage bid process; scheduling; estimating; monitoring; supervision; reporting; procurement; billing; contracting; accounting; and commissioning. MADERO also performed design engineering activities including calculations for the design and modification of a 138kV and 69kV lattice transmission towers, substations, dead end structures, wave trap support structures and bus support structures.

MADERO showed strong project management skills, and the ability to effectively manage a process with complex technical, economical, and social consequences. Their extensive technical knowledge and experience with electrical distribution, substation, and transmission systems definitely helped us achieve our project milestones and corporate goals.

I strongly recommend MADERO Engineers & Architects for providing Engineering Consulting and Construction Project Management services for Electrical Transmission & Distribution, and Substation Projects.

Sincerely,

David Jones

Project Manager